

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance %
OPERATING FUND						
100 --> Taxes - Township						
4 --> REVENUES						
1-4-0100-010C	Taxes twp - rt - residential	1,653,392	1,732,622	1,765,313	-32,691	1.9
1-4-0100-011C	Taxes twp - mt - multi-residential	3,158	3,262	3,144	118	-3.6
1-4-0100-012C	Taxes twp - ft - farmland	296,890	317,508	333,369	-15,861	5.0
1-4-0100-013C	Taxes twp - tt - managed forest	512	562	570	-8	1.4
1-4-0100-014C	Taxes twp - ct - commercial full occ	29,127	42,937	29,849	13,088	-30.5
1-4-0100-015C	Taxes twp - cu - commercial exces	91	0	97	-97	0.0
1-4-0100-016C	Taxes twp - cx - commercial vacan	494	0	383	-383	0.0
1-4-0100-017C	Taxes twp - it - industrial	34,246	122,610	30,985	91,625	-74.7
1-4-0100-019C	Taxes twp - iu - industrial excess la	1,468	0	354	-354	0.0
1-4-0100-021C	Taxes twp - jt - industrial new cons	63,474	0	79,585	-79,585	0.0
1-4-0100-022C	Taxes twp - ju - industrial new cons	1,163	0	1,170	-1,170	0.0
1-4-0100-023C	Taxes twp - xt - commercial new cc	10,090	0	14,772	-14,772	0.0
1-4-0100-024C	Taxes twp - xu - commercial new c	56	0	366	-366	0.0
Total REVENUES		2,094,161	2,219,501	2,259,957	40,456	1.8
Taxes - Township Surplus/Deficit		2,094,161	2,219,501	2,259,957	40,456	1.8

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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
110 --> PILs - Township							
4 --> REVENUES							
1-4-0110-035C	Pils twp	36,560	36,462	37,086		-624	1.7
	Total REVENUES	36,560	36,462	37,086		624	1.7

	PILs - Township Surplus/Deficit	36,560	36,462	37,086		624	1.7

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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
120 --> Supplementary Taxes - Township							
4 --> REVENUES							
1-4-0120-0400	Supplementary taxes twp	30,000	60,000	40,000		20,000	-33.3
	Total REVENUES	30,000	60,000	40,000		-20,000	-33.3

	Supplementary Taxes - Township Surplus/Deficit	30,000	60,000	40,000		-20,000	-33.3

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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
130 --> Cancelled Township							
4 --> REVENUES							
1-4-0130-0500	Cancelled twp - cancelled	0	-25,000	-15,000		-10,000	-40.0
	Total REVENUES	0	-25,000	-15,000		10,000	-40.0

	Cancelled Township Surplus/Deficit	0	-25,000	-15,000		10,000	-40.0

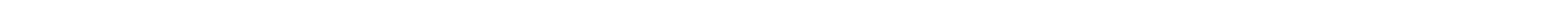
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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
200	--> Taxes - Counties						
	Taxes - Counties Surplus/Deficit	0	0	0		0	0.0



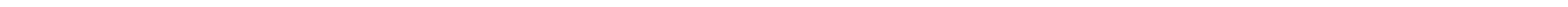
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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
210	--> PILs - Counties						
	PILs - Counties Surplus/Deficit	0	0	0		0	0.0



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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
220 --> Supplementary Taxes - Counties							
Supplementary Taxes - Counties Surplus/Deficit		0	0	0		0	0.0

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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
230	--> Cancelled - Counties						
	Cancelled - Counties Surplus/Deficit	0	0	0		0	0.0

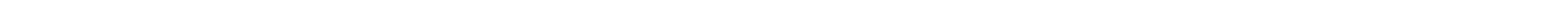
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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
240 --> Requisition - Counties							
	Requisition - Counties Surplus/Deficit	0	0	0		0	0.0



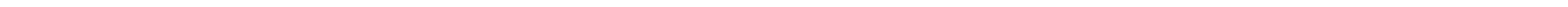
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From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
300 --> Taxes - English Public (EP)							
	Taxes - English Public (EP) Surplus/Deficit	0	0	0		0	0.0



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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
320	--> Supplementary Taxes - English Public (EP						
	Supplementary Taxes - English Public (EP Surplus/Deficit	0	0	0		0	0.0

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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
330	--> Cancelled - English Public (EP)						
	Cancelled - English Public (EP) Surplus/Deficit	0	0	0		0	0.0

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From Category: 100 To Category: 9999
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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
340	--> Requisition - English Public (EP)						
	Requisition - English Public (EP) Surplus/Deficit	0	0	0		0	0.0

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 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
400	--> Taxes - English Separate (ES)						
	Taxes - English Separate (ES) Surplus/Deficit	0	0	0		0	0.0

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 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
420	--> Supplementary Taxes - English Separate (
	Supplementary Taxes - English Separate (Surplus/Deficit	0	0	0		0	0.0

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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
430	--> Cancelled - English Separate (ES)						
Cancelled - English Separate (ES) Surplus/Deficit		0	0	0		0	0.0

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From Category: 100 To Category: 9999
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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
440	--> Requisition - English Separate (ES)						
	Requisition - English Separate (ES) Surplus/Deficit	0	0	0		0	0.0

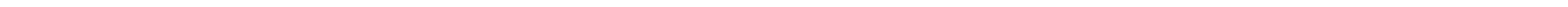
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From Category: 100 To Category: 9999
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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
500	--> Taxes - French Public (FP)						
	Taxes - French Public (FP) Surplus/Deficit	0	0	0		0	0.0



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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
520	--> Supplementary Taxes - French Public (FP)						
	Supplementary Taxes - French Public (FP) Surplus/Deficit	0	0	0		0	0.0

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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
530	--> Cancelled - French Public (FP)						
	Cancelled - French Public (FP) Surplus/Deficit	0	0	0		0	0.0

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From Category: 100 To Category: 9999
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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	Variance	
					\$	%
OPERATING FUND						
540 --> Requisition - French Public (FP)						
Requisition - French Public (FP) Surplus/Deficit		0	0	0	0	0.0

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From Category: 100 To Category: 9999
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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
600 --> Taxes - French Separate (FS)							
	Taxes - French Separate (FS) Surplus/Deficit	0	0	0		0	0.0

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From Category: 100 To Category: 9999
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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
620	--> Supplementary Taxes - French Separate (F						
	ntary Taxes - French Separate (F Surplus/Deficit	0	0	0		0	0.0

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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
630	--> Cancelled - French Separate (FS)						
Cancelled - French Separate (FS) Surplus/Deficit		0	0	0		0	0.0

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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
640 --> Requisition - French Separate (FS)							
equisition - French Separate (FS) Surplus/Deficit		0	0	0		0	0.0

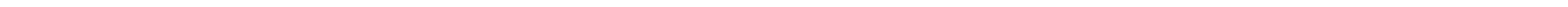
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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
690	--> No School Support						
	No School Support Surplus/Deficit	0	0	0		0	0.0



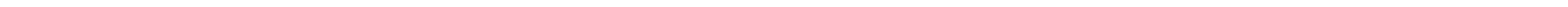
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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
700 --> Amounts Added to Tax Bill							
	Amounts Added to Tax Bill Surplus/Deficit	0	0	0		0	0.0



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Variance : 2020 Final Budget
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Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1000	--> Unconditional Grant						
4	--> REVENUES						
1-4-1000-1000	Grant - ontario municipal partnersh	265,000	283,500	276,300		7,200	-2.5
	Total REVENUES	265,000	283,500	276,300		-7,200	-2.5
	Unconditional Grant Surplus/Deficit	265,000	283,500	276,300		-7,200	-2.5

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Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1110 --> Elections							
5 --> EXPENSES							
1-5-1110-300C	Elections - material and supplies	0	0	2,000		2,000	0.0
1-5-1110-400C	Elections - contracted services	0	0	2,000		2,000	0.0
Total EXPENSES		0	0	4,000		4,000	0.0
Elections Surplus/Deficit		0	0	-4,000		-4,000	0.0

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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance %
OPERATING FUND						
1120 --> Council						
5 --> EXPENSES						
1-5-1120-100C	Council - salaries	74,451	75,411	76,780	1,369	1.8
1-5-1120-101C	Council - benefits	5,013	5,100	4,730	-370	-7.3
1-5-1120-300C	Council - material and supplies	1,000	500	500	0	0.0
1-5-1120-301C	Council - travelling expenses	4,000	4,000	3,600	-400	-10.0
1-5-1120-302C	Council - conventions	12,000	11,000	5,000	-6,000	-54.5
1-5-1120-400C	Council - contracted services	0	1,000	0	-1,000	-100.0
Total EXPENSES		96,464	97,011	90,610	-6,401	-6.6
Council Surplus/Deficit		-96,464	-97,011	-90,610	6,401	-6.6

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To : 1-5-????-????

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance %
OPERATING FUND						
1130 --> Administration (Admin)						
4 --> REVENUES						
1-4-1130-130C	admin - revenues from other muni	36,360	36,360	37,960	-1,600	4.4
1-4-1130-140C	admin - user fees - tax certificates	12,000	8,000	8,000	0	0.0
1-4-1130-141C	admin - user fees - miscellaneous	4,000	9,000	8,000	1,000	-11.1
Total REVENUES		52,360	53,360	53,960	600	1.1
5 --> EXPENSES						
1-5-1130-100C	Admin - salaries	201,550	233,150	266,120	32,970	14.1
1-5-1130-101C	Admin - benefits	30,300	60,000	73,614	13,614	22.7
1-5-1130-200C	Admin - principal payment on long-	27,000	49,950	38,773	-11,177	-22.4
1-5-1130-201C	Admin - interest payment on long-t	11,600	25,100	14,218	-10,882	-43.4
1-5-1130-300C	Admin - materials and supplies	14,000	14,000	12,000	-2,000	-14.3
1-5-1130-3002	Admin.- futur connect.- sewer cab	0	13,987	14,356	369	2.6
1-5-1130-301C	Admin - memberships	2,000	3,820	3,400	-420	-11.0
1-5-1130-302C	Admin - insurance	20,000	20,000	22,000	2,000	10.0
1-5-1130-302E	Adimin. conventions	3,000	3,000	1,000	-2,000	-66.7
1-5-1130-303C	Admin - others	1,000	1,500	1,500	0	0.0
1-5-1130-303E	Adim. software liscence + website	25,190	32,000	30,000	-2,000	-6.3
1-5-1130-304E	Admin. training	10,000	8,000	5,000	-3,000	-37.5
1-5-1130-305C	Admin - postage	5,000	6,000	5,000	-1,000	-16.7
1-5-1130-306C	Admin - publications	6,000	3,000	3,000	0	0.0
1-5-1130-307C	Admin - repairs and maintenance t	5,000	6,000	6,000	0	0.0
1-5-1130-308C	Admin - repairs and maintenance e	3,000	2,500	2,500	0	0.0
1-5-1130-309C	Admin - telecommunications	7,000	8,000	8,000	0	0.0
1-5-1130-310C	Admin - travelling	2,000	2,000	2,000	0	0.0
1-5-1130-311C	Admin - utilities	8,000	7,000	7,000	0	0.0
1-5-1130-400C	Admin - contracted services	48,000	10,000	10,000	0	0.0
1-5-1130-401C	Admin.- professional fees	45,000	65,000	65,000	0	0.0
1-5-1130-500C	Admin - bank charges	3,000	3,000	3,000	0	0.0
1-5-1130-502C	Admin - interest on temporary loan	40,000	16,000	8,000	-8,000	-50.0
1-5-1130-600C	Admin - donations	2,000	2,000	2,000	0	0.0
1-5-1130-720C	Admin - transfer to reserves	0	9,162	12,029	2,867	31.3
1-5-1130-740C	Admin - unfinanced	16,682	0	0	0	0.0
Total EXPENSES		536,322	604,169	615,510	11,341	1.9

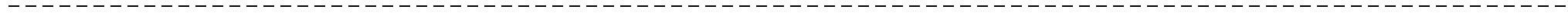
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Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	Variance	
					\$	%
	Administration (Admin) Surplus/Deficit	-483,962	-550,809	-561,550	-10,741	2.0



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Variance : 2020 Final Budget

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2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance %
OPERATING FUND						
1210 --> Fire						
4 --> REVENUES						
1-4-1210-130C	fire - revenues from other municip:	22,000	7,000	3,500	3,500	-50.0
1-4-1210-140C	fire - user fees and service charge	68,698	65,000	45,000	20,000	-30.8
1-4-1210-160C	fire - ontario grant for tangible capi	0	0	190,000	-190,000	0.0
1-4-1210-200C	fire - issuance of long-term debt	0	0	82,000	-82,000	0.0
Total REVENUES		90,698	72,000	320,500	248,500	345.1
5 --> EXPENSES						
1-5-1210-100C	Fire - salaries	100,000	110,000	110,000	0	0.0
1-5-1210-101C	Fire - benefits	12,000	5,500	8,250	2,750	50.0
1-5-1210-200C	Fire - principal payment on long-ter	36,500	39,170	40,465	1,295	3.3
1-5-1210-201C	Fire - interest payment on long-terr	5,750	3,656	2,365	-1,291	-35.3
1-5-1210-300C	Fire - materials and supplies	15,000	15,000	15,000	0	0.0
1-5-1210-302C	Fire - insurance trucks & buildings	16,000	17,000	18,500	1,500	8.8
1-5-1210-303C	Fire - repairs and maintenance equ	8,000	8,000	4,000	-4,000	-50.0
1-5-1210-304C	Fire - maintenance overhead/gas/ti	20,000	16,000	10,000	-6,000	-37.5
1-5-1210-304E	Fire -training	30,000	20,000	15,000	-5,000	-25.0
1-5-1210-305C	Fire - small equipments	4,000	6,000	5,000	-1,000	-16.7
1-5-1210-306C	Fire - telecommunications	7,000	5,000	5,000	0	0.0
1-5-1210-306E	Fire -prevention & publicity	2,000	2,000	1,500	-500	-25.0
1-5-1210-307C	Fire - repairs and maintenance buil	1,000	1,000	1,500	500	50.0
1-5-1210-308C	Fire - uniforms	15,000	15,000	15,000	0	0.0
1-5-1210-309C	Fire - utilities	12,000	9,000	9,000	0	0.0
1-5-1210-310C	Fire - travelling	0	1,000	1,000	0	0.0
1-5-1210-400C	Fire - contracted services	12,000	10,000	10,000	0	0.0
1-5-1210-500C	Fire - rental of building	4,800	4,800	4,800	0	0.0
1-5-1210-501C	Fire - rental of equipment	1,000	1,000	1,000	0	0.0
1-5-1210-710C	Fire - transfer to capital fund	0	0	272,000	272,000	0.0
Total EXPENSES		302,050	289,126	549,380	260,254	90.0
Fire Surplus/Deficit		-211,352	-217,126	-228,880	-11,754	5.4

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Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1220 --> Police							
5 --> EXPENSES							
1-5-1220-400C	Police - opp contract	483,794	500,000	500,000		0	0.0
	Total EXPENSES	483,794	500,000	500,000		0	0.0
	Police Surplus/Deficit	-483,794	-500,000	-500,000		0	0.0

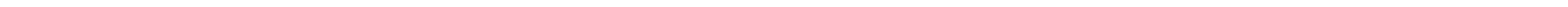
Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1225	--> Court Security (Security)						
	Court Security (Security) Surplus/Deficit	0	0	0		0	0.0



Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1230 --> By-Law Officer / Animal Control (BLO/Ani)							
4 --> REVENUES							
1-4-1230-1400	blo/animal - user fees and service	2,500	1,500	1,500		0	0.0
Total REVENUES		2,500	1,500	1,500		0	0.0
5 --> EXPENSES							
1-5-1230-1000	Blo/animal - salaries	5,000	5,000	5,000		0	0.0
1-5-1230-1010	Blo/animal - benefits	750	1,000	1,000		0	0.0
1-5-1230-3000	Blo/animal - material and supplies	2,000	3,000	2,000		-1,000	-33.3
1-5-1230-3045	By-law officer - training	0	2,500	2,000		-500	-20.0
1-5-1230-4000	Blo/animal - contracted services	600	600	1,600		1,000	166.7
1-5-1230-5000	Blo/animal - rent	3,715	4,000	4,000		0	0.0
Total EXPENSES		12,065	16,100	15,600		-500	-3.1
Officer / Animal Control (BLO/Ani Surplus/Deficit)		-9,565	-14,600	-14,100		500	-3.4

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance %
OPERATING FUND						
1240	--> Building Inspector (Bldg Insp)					
4	--> REVENUES					
1-4-1240-140C	bldg insp - user fees and service c	38,000	50,700	25,000	25,700	-50.7
1-4-1240-720C	bldg insp - transfer from reserves	0	0	20,000	-20,000	0.0
	Total REVENUES	38,000	50,700	45,000	-5,700	-11.2
5 --> EXPENSES						
1-5-1240-100C	Bldg insp - salaries	72,000	72,500	85,000	12,500	17.2
1-5-1240-101C	Bldg insp - benefits	11,500	17,754	21,741	3,987	22.5
1-5-1240-300C	Bldg insp - material and supplies	1,500	1,500	3,200	1,700	113.3
1-5-1240-302C	Bldg insp. - insurance	500	1,000	1,000	0	0.0
1-5-1240-304C	Bldg insp - repairs & maintenance	1,500	500	500	0	0.0
1-5-1240-304E	Bldg insp. - training	10,000	3,000	2,000	-1,000	-33.3
1-5-1240-309C	Bldg insp - telecommunications	1,000	1,000	1,000	0	0.0
1-5-1240-400C	Bldg insp - contracted services	4,000	4,000	2,000	-2,000	-50.0
1-5-1240-401C	Bldg insp - professional fees	1,500	1,500	1,500	0	0.0
1-5-1240-710C	Bldg insp - transfer to capital fund	0	0	35,000	35,000	0.0
1-5-1240-720C	Bldg insp - transfer to reserves	0	20,700	0	-20,700	-100.0
	Total EXPENSES	103,500	123,454	152,941	29,487	23.9
	Building Inspector (Bldg Insp) Surplus/Deficit	-65,500	-72,754	-107,941	-35,187	48.4

Financial Plan



From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1250 --> Emergency Measures (Emerg)							
4 --> REVENUES							
1-4-1250-1400	emerg - user fees and service cha	1,500	1,200	1,200		0	0.0
	Total REVENUES	1,500	1,200	1,200		0	0.0
5 --> EXPENSES							
1-5-1250-1000	Emerg - salaries	1,000	1,000	1,000		0	0.0
1-5-1250-1010	Emerg - benefits	170	200	200		0	0.0
1-5-1250-3000	Emerg - material and supplies	2,000	3,000	5,000		2,000	66.7
1-5-1250-3045	Emerg - training	0	500	500		0	0.0
	Total EXPENSES	3,170	4,700	6,700		2,000	42.6
	Emergency Measures (Emerg) Surplus/Deficit	-1,670	-3,500	-5,500		-2,000	57.1

Financial Plan



From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1260 --> Provincial Offence Act (POA)							
4 --> REVENUES							
1-4-1260-1300	poa - revenues from other municip	30,000	30,000	11,167		18,833	-62.8
	Total REVENUES	30,000	30,000	11,167		-18,833	-62.8

	Provincial Offence Act (POA) Surplus/Deficit	30,000	30,000	11,167		-18,833	-62.8

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1310 --> Roads - Paved (Paved)							
4 --> REVENUES							
1-4-1310-160C	paved - ontario grant for tangible c	0	111,000	55,000	56,000	-50.5	
1-4-1310-190C	paved - deferred revenue earned (0	74,000	200,000	-126,000	170.3	
1-4-1310-204C	paved - donations - tangible capita	0	9,875	0	9,875	-100.0	
Total REVENUES		0	194,875	255,000	60,125	30.9	
5 --> EXPENSES							
1-5-1310-100C	Paved - salaries	10,000	16,000	16,000	0	0.0	
1-5-1310-101C	Paved - benefits	3,200	3,400	3,400	0	0.0	
1-5-1310-300C	Paved - material and supplies	18,000	18,000	13,500	-4,500	-25.0	
1-5-1310-400C	Paved - contracted services	500	500	5,500	5,000	1000.0	
1-5-1310-710C	Paved - transfer to capital fund	0	204,750	255,000	50,250	24.5	
Total EXPENSES		31,700	242,650	293,400	50,750	20.9	
Roads - Paved (Paved) Surplus/Deficit		-31,700	-47,775	-38,400	9,375	-19.6	

Financial Plan



From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1320	--> Roads - Unpaved (Unpaved)						
5	--> EXPENSES						
1-5-1320-100C	Unpaved - salaries	18,000	22,000	22,000		0	0.0
1-5-1320-101C	Unpaved - benefits	3,500	4,600	5,500		900	19.6
1-5-1320-300C	Unpaved - material and supplies	120,000	120,000	110,000		-10,000	-8.3
1-5-1320-400C	Unpaved - contracted services	45,000	45,000	50,000		5,000	11.1
1-5-1320-500C	Unpaved - rental of machine	1,000	1,000	0		-1,000	-100.0
	Total EXPENSES	187,500	192,600	187,500		-5,100	-2.6
	Roads - Unpaved (Unpaved) Surplus/Deficit	-187,500	-192,600	-187,500		5,100	-2.6

Financial Plan



From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1330 --> Roads - Bridges and Culverts (Bridges)							
4 --> REVENUES							
1-4-1330-1400	bridges - user fees and service ch	400	0	0		0	0.0
	Total REVENUES	400	0	0		0	0.0
5 --> EXPENSES							
1-5-1330-1000	Bridges - salaries	10,000	11,199	11,403		204	1.8
1-5-1330-1010	Bridges - benefits	1,800	3,503	3,531		28	0.8
1-5-1330-3000	Bridges - material and supplies	10,000	20,000	30,000		10,000	50.0
1-5-1330-4000	Bridges - contracted services	3,000	12,000	15,000		3,000	25.0
	Total EXPENSES	24,800	46,702	59,934		13,232	28.3
i - Bridges and Culverts (Bridges) Surplus/Deficit		-24,400	-46,702	-59,934		-13,232	28.3

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1340 --> Roads - Traffic Operations and Roadside							
5 --> EXPENSES							
1-5-1340-100C	Traffic - salaries	20,000	22,000	18,500		-3,500	-15.9
1-5-1340-101C	Traffic - benefits	3,600	4,600	4,600		0	0.0
1-5-1340-300C	Traffic - material and supplies	15,000	10,000	10,000		0	0.0
1-5-1340-400C	Traffic - contracted service	46,500	43,150	43,150		0	0.0
1-5-1340-401C	Traffic - road share municipal drain	4,000	0	0		0	0.0
	Total EXPENSES	89,100	79,750	76,250		-3,500	-4.4
<hr style="border-top: 1px dashed black;"/>							
	Traffic Operations and Roadside Surplus/Deficit	-89,100	-79,750	-76,250		3,500	-4.4
<hr style="border-top: 1px dashed black;"/>							

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From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1350 --> Winter Control (Winter)							
5 --> EXPENSES							
1-5-1350-100C	Winter - salaries	90,000	90,000	90,000		0	0.0
1-5-1350-101C	Winter - benefits	14,000	14,000	14,000		0	0.0
1-5-1350-300C	Winter - material and supplies	150,000	150,000	150,000		0	0.0
1-5-1350-400C	Winter - contracted services	28,000	21,000	18,725		-2,275	-10.8
Total EXPENSES		282,000	275,000	272,725		-2,275	-0.8
Winter Control (Winter) Surplus/Deficit		-282,000	-275,000	-272,725		2,275	-0.8

Financial Plan



From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1360	--> Streetlight (Light)						
4	--> REVENUES						
1-4-1360-1600	light - ontario grant for tangible cap	40,913	0	0		0	0.0
	Total REVENUES	40,913	0	0		0	0.0
5	--> EXPENSES						
1-5-1360-3000	Light - hydro	21,000	8,000	8,500		500	6.3
1-5-1360-4000	Light - contracted services	45,913	2,500	1,500		-1,000	-40.0
	Total EXPENSES	66,913	10,500	10,000		-500	-4.8
	Streetlight (Light) Surplus/Deficit	-26,000	-10,500	-10,000		500	-4.8

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From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance %
OPERATING FUND						
1370 --> Overhead						
4 --> REVENUES						
1-4-1370-160C	overhead - ontario grant for tangib	54,855	324,534	0	324,534	-100.0
1-4-1370-170C	overhead - canada grant for tangik	0	584,220	0	584,220	-100.0
1-4-1370-180C	overhead - revenues from other m	108,300	108,300	108,300	0	0.0
1-4-1370-200C	overhead - issuance of long-term c	200,000	130,000	35,000	95,000	-73.1
1-4-1370-720C	overhead - transfer from reserves	50,000	0	0	0	0.0
Total REVENUES		413,155	1,147,054	143,300	-1,003,754	-87.5
5 --> EXPENSES						
1-5-1370-100C	Overhead - salaries	180,000	180,000	170,000	-10,000	-5.6
1-5-1370-101C	Overhead - benefits	31,000	40,000	40,000	0	0.0
1-5-1370-200C	Overhead - principal payment on lc	64,400	75,750	76,229	479	0.6
1-5-1370-201C	Overhead - interest payment on lor	8,150	6,690	8,527	1,837	27.5
1-5-1370-300C	Overhead - gas and oil	80,000	80,000	70,000	-10,000	-12.5
1-5-1370-301C	Overhead - insurance and licences	16,000	17,500	17,500	0	0.0
1-5-1370-302C	Overhead - insurance building	16,000	17,000	17,000	0	0.0
1-5-1370-302E	Roads - conventions	500	500	500	0	0.0
1-5-1370-304C	Overhead - material and supplies	5,000	8,000	8,500	500	6.3
1-5-1370-304E	Overhead training	2,500	2,500	2,500	0	0.0
1-5-1370-305C	Overhead - membership	1,000	1,000	1,000	0	0.0
1-5-1370-307C	Overhead - repairs & maint. buildir	5,000	8,000	8,000	0	0.0
1-5-1370-310C	Overhead - rep. & maint. - truck 1	2,500	2,500	2,500	0	0.0
1-5-1370-311C	Overhead - rep. & maint. - truck 2	6,000	7,000	7,000	0	0.0
1-5-1370-312C	Overhead - rep. & maint. - truck 3	5,000	3,000	3,000	0	0.0
1-5-1370-313C	Overhead - rep. & maint. - truck 4	5,000	6,000	6,000	0	0.0
1-5-1370-314C	Overhead - rep. & maint. - truck 5	10,000	5,000	0	-5,000	-100.0
1-5-1370-315C	Overhead - rep. & maint. - grader :	8,000	15,000	15,000	0	0.0
1-5-1370-316C	Overhead - rep. & maint. - truck 7	2,000	2,000	2,000	0	0.0
1-5-1370-317C	Overhead - rep. & maint. - truck 8	2,000	2,000	2,000	0	0.0
1-5-1370-318C	Overhead - rep. & maint. - truck 10	2,000	2,000	2,000	0	0.0
1-5-1370-319C	Overhead - rep. & maint. - truck 11	10,000	10,000	10,000	0	0.0
1-5-1370-319E	Overhead - rep. & maint. truck 12	0	0	5,000	5,000	0.0
1-5-1370-320C	Overhead - rep. & maint. - backho	10,000	10,000	10,000	0	0.0
1-5-1370-321C	Overhead - rep. & maint. - case lo	1,000	1,000	1,000	0	0.0
1-5-1370-322C	Overhead - rep. & maint. - small e	4,000	4,000	4,000	0	0.0
1-5-1370-323C	Overhead - rep. & maint. - trac. mf	1,000	1,000	1,000	0	0.0

Financial Plan



From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	Variance	
					\$	%
1-5-1370-340C	Overhead - small tools	3,500	4,000	4,000	0	0.0
1-5-1370-340E	Clothing and safety equipment	3,000	3,000	3,000	0	0.0
1-5-1370-341C	Overhead - telecommunications	3,500	3,500	3,500	0	0.0
1-5-1370-343C	Overhead - utilities	7,500	7,500	7,500	0	0.0
1-5-1370-400C	Overhead - contracted services	2,500	1,000	1,000	0	0.0
1-5-1370-710C	Overhead - transfer to capital fund	265,000	0	35,000	35,000	0.0
1-5-1370-710E	Overhead - grande montée phase :	0	973,754	0	-973,754	-100.0
1-5-1370-740C	Overhead - unfinanced	17,285	65,000	0	-65,000	-100.0
Total EXPENSES		780,335	1,565,194	544,256	-1,020,938	-65.2
Overhead Surplus/Deficit		-367,180	-418,140	-400,956	17,184	-4.1

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1410	--> Sanitary Sewers - Collection - Chute-A-B						
5	--> EXPENSES						
1-5-1410-400C	Sewer (cab) collect - contracted se	4,000	3,500	3,500		0	0.0
	Total EXPENSES	4,000	3,500	3,500		0	0.0

/	Sewers - Collection - Chute-A-B Surplus/Deficit	-4,000	-3,500	-3,500		0	0.0

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From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1411	--> Sanitary Sewers - Collection - St-Eugene						
5	--> EXPENSES						
1-5-1411-400C	Sewer (se) collect - contracted sen	900	900	900		0	0.0
	Total EXPENSES	900	900	900		0	0.0

/	Sewers - Collection - St-Eugene Surplus/Deficit	-900	-900	-900		0	0.0

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From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1412	--> Sanitary Sewers - Collection- Ste-Anne d						
5	--> EXPENSES						
1-5-1412-400	Sewer (sap) collect - contracted se	900	900	900		0	0.0
	Total EXPENSES	900	900	900		0	0.0

	/ Sewers - Collection- Ste-Anne d Surplus/Deficit	-900	-900	-900		0	0.0

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1420 --> Sanitary Sewers - Treatment - Chute-A-BI							
4 --> REVENUES							
1-4-1420-1400	sewer (cab) - treat - user fees and	87,269	133,232	134,128		-896	0.7
Total REVENUES		87,269	133,232	134,128		896	0.7
5 --> EXPENSES							
1-5-1420-1000	Sewer (cab) treat - salaries	850	850	500		-350	-41.2
1-5-1420-1010	Sewer (cab) treat - benefits	150	150	125		-25	-16.7
1-5-1420-2000	Sewer (cab) treat - principal payme	0	48,111	49,770		1,659	3.4
1-5-1420-2010	Sewer (cab) treat - interest paymer	16,500	14,352	12,700		-1,652	-11.5
1-5-1420-4000	Sewer (cab) treat - contracted serv	64,600	65,850	67,100		1,250	1.9
1-5-1420-7300	Sewer (cab) treat - transfer to rese	4,469	3,719	3,733		14	0.4
1-5-1420-7500	Sewer (cab) treat - inter-departeme	-3,300	-3,300	-3,300		0	0.0
Total EXPENSES		83,269	129,732	130,628		896	0.7
Sewers - Treatment - Chute-A-BI Surplus/Deficit		4,000	3,500	3,500		0	0.0

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From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1421	--> Sanitary Sewers - Treatment- St-Eugene (
4	--> REVENUES						
1-4-1421-1400	sewer (se) - treat - user fees and s	8,950	17,100	18,150		-1,050	6.1
	Total REVENUES	8,950	17,100	18,150		1,050	6.1
5 --> EXPENSES							
1-5-1421-1000	Sewer (se) treat - salaries	850	850	850		0	0.0
1-5-1421-1010	Sewer (se) treat - benefits	150	150	150		0	0.0
1-5-1421-2000	Sewer (se) treat - principal paymer	0	8,560	8,900		340	4.0
1-5-1421-2010	Sewer (se) treat - interest payment	2,650	2,215	1,950		-265	-12.0
1-5-1421-3000	Sewer (se) treat - material and sup	700	700	700		0	0.0
1-5-1421-4000	Sewer (se) treat - contracted servic	600	600	600		0	0.0
1-5-1421-6000	Sewer (se) treat - external transfer	-525	0	0		0	0.0
1-5-1421-7200	Sewer (se) treat - transfer to reserv	0	3,715	5,150		1,435	38.6
1-5-1421-7400	Sewer (se) treat - unfinanced	4,150	460	0		-460	-100.0
1-5-1421-7500	Sewer (se) treat - inter-departemer	-525	-1,050	-1,050		0	0.0
	Total EXPENSES	8,050	16,200	17,250		1,050	6.5
	Sewers - Treatment- St-Eugene (Surplus/Deficit	900	900	900		0	0.0

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From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1422 --> Sanitary Sewers - Treatment - Ste-Anne d							
4 --> REVENUES							
1-4-1422-1400	sewer (sap) - treat - user fees and	4,025	4,025	4,025		0	0.0
	Total REVENUES	4,025	4,025	4,025		0	0.0
5 --> EXPENSES							
1-5-1422-3000	Sewer (sap) treat - material and su	450	450	450		0	0.0
1-5-1422-4000	Sewer (sap) treat - contracted serv	1,750	1,750	1,750		0	0.0
1-5-1422-7200	Sewer (sap) treat - transfer to rese	925	925	925		0	0.0
	Total EXPENSES	3,125	3,125	3,125		0	0.0
	Sewers - Treatment - Ste-Anne d Surplus/Deficit	900	900	900		0	0.0

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1430 --> Storm Sewers (Storm)							
4 --> REVENUES							
1-4-1430-1600	storm - ontario grant for tangible c	0	0	430,383	-430,383	0.0	
1-4-1430-1700	storm - canada grant for tangible c	0	0	516,512	-516,512	0.0	
1-4-1430-1800	storm - revenues from other munic	0	0	153,146	-153,146	0.0	
1-4-1430-2000	storm - issuance of long-term debt	0	0	191,238	-191,238	0.0	
Total REVENUES		0	0	1,291,279	1,291,279	0.0	
5 --> EXPENSES							
1-5-1430-1000	Storm - salaries	2,500	2,500	2,500	0	0.0	
1-5-1430-1010	Storm - benefits	500	500	500	0	0.0	
1-5-1430-3000	Storm - material and supplies	3,000	3,000	3,000	0	0.0	
1-5-1430-4000	Storm - contracted services	4,000	4,000	4,000	0	0.0	
1-5-1430-7100	Storm - transfer to capital fund	0	0	1,291,279	1,291,279	0.0	
Total EXPENSES		10,000	10,000	1,301,279	1,291,279	12912.8	
Storm Sewers (Storm) Surplus/Deficit		-10,000	-10,000	-10,000	0	0.0	

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From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance %
OPERATING FUND						
1440 --> Water Treatment (Water Treat)						
5 --> EXPENSES						
1-5-1440-100C	Water treat - salaries	5,000	4,000	0	-4,000	-100.0
1-5-1440-101C	Water treat - benefits	1,000	800	0	-800	-100.0
1-5-1440-300C	Water treat - material and supplies	1,500	1,500	1,500	0	0.0
1-5-1440-301C	Water treat - municipal office	800	600	600	0	0.0
1-5-1440-302C	Water treat - centre com. c a b	1,000	800	800	0	0.0
1-5-1440-303C	Water treat - centre com. st-eugen	1,000	800	800	0	0.0
1-5-1440-304C	Water treat - centre d'action ste-an	1,000	800	800	0	0.0
1-5-1440-305C	Water treat - parc st-eugene	150	150	150	0	0.0
1-5-1440-306C	Water treat - fermieres st-eugene	300	300	0	-300	-100.0
	Total EXPENSES	11,750	9,750	4,650	-5,100	-52.3

	Water Treatment (Water Treat) Surplus/Deficit	-11,750	-9,750	-4,650	5,100	-52.3

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1450 --> Waste Collection (Waste Collect)							
4 --> REVENUES							
1-4-1450-1400	waste collect - user fees and servi	171,691	176,798	193,483		-16,685	9.4
Total REVENUES		171,691	176,798	193,483		16,685	9.4
5 --> EXPENSES							
1-5-1450-3000	Waste collect - material and supplie	350	350	350		0	0.0
1-5-1450-4000	Waste collect - contracted services	171,991	176,993	193,733		16,740	9.5
1-5-1450-7500	Waste collect - inter-departemental	-650	-545	-600		-55	10.1
Total EXPENSES		171,691	176,798	193,483		16,685	9.4
Waste Collection (Waste Collect) Surplus/Deficit		0	0	0		0	0.0

Financial Plan



From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1460 --> Waste Disposal							
4 --> REVENUES							
1-4-1460-1400	waste disposition - user fees and s	89,130	89,794	72,495		17,299	-19.3
	Total REVENUES	89,130	89,794	72,495		-17,299	-19.3
5 --> EXPENSES							
1-5-1460-4000	Waste disposal - contracted service	89,380	90,071	72,753		-17,318	-19.2
1-5-1460-7500	Waste disposal - inter-departement	-250	-277	-258		19	-6.9
	Total EXPENSES	89,130	89,794	72,495		-17,299	-19.3
	Waste Disposal Surplus/Deficit	0	0	0		0	0.0

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From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance %
OPERATING FUND						
1470 --> Recycling						
4 --> REVENUES						
1-4-1470-130C	recycling - revenues from other m	187,320	189,612	213,546	-23,934	12.6
1-4-1470-140C	recycling - user fees and service c	75,298	87,800	87,800	0	0.0
Total REVENUES		262,618	277,412	301,346	23,934	8.6
5 --> EXPENSES						
1-5-1470-100C	Recycling - salaries	145,000	142,380	160,730	18,350	12.9
1-5-1470-101C	Recycling - benefits	30,000	40,782	46,892	6,110	15.0
1-5-1470-300C	Recycling - material and supplies	8,000	1,000	1,000	0	0.0
1-5-1470-301C	Recycling - telecommunications	720	0	0	0	0.0
1-5-1470-302C	Recycling - insurance	3,600	5,450	4,924	-526	-9.7
1-5-1470-400C	Recycling - contracted services	75,298	0	0	0	0.0
1-5-1470-600C	Recycling - external transfers	0	80,000	82,000	2,000	2.5
1-5-1470-720C	Recycling - transfer to reserves	0	7,800	5,800	-2,000	-25.6
Total EXPENSES		262,618	277,412	301,346	23,934	8.6
Recycling Surplus/Deficit		0	0	0	0	0.0

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1480 --> Pit and Quarry (Quarry)							
4 --> REVENUES							
1-4-1480-1400	quarry - user fees and service cha	1,200	2,000	2,500		-500	25.0
Total REVENUES		1,200	2,000	2,500		500	25.0
Pit and Quarry (Quarry) Surplus/Deficit		1,200	2,000	2,500		500	25.0

Financial Plan



From Category: 100

To Category: 9999

Account Code: 1-4-????-????

To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1810 --> Parks							
4 --> REVENUES							
1-4-1810-140C	parks - user fees and service char	1,000	1,000	0		1,000	-100.0
Total REVENUES		1,000	1,000	0		-1,000	-100.0

5 --> EXPENSES							
1-5-1810-100C	Parks - salaries	2,500	2,500	2,500		0	0.0
1-5-1810-101C	Parks - benefits	500	600	600		0	0.0
1-5-1810-200C	Parks - principal payment on long-t	25,165	30,500	44,168		13,668	44.8
1-5-1810-201C	Parks - interest payment on long-te	3,175	2,200	4,906		2,706	123.0
1-5-1810-300C	Parks - material and supplies	6,000	6,000	6,000		0	0.0
1-5-1810-400C	Parks - contracted services	4,000	4,000	5,000		1,000	25.0
1-5-1810-740C	Parks - unfinanced	19,379	0	0		0	0.0
1-5-1810-750C	Parks - inter-departemental transfe	700	658	658		0	0.0
Total EXPENSES		61,419	46,458	63,832		17,374	37.4

Parks Surplus/Deficit		-60,419	-45,458	-63,832		-18,374	40.4

Financial Plan



From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1811 --> Leisure - CAB							
5 --> EXPENSES							
1-5-1811-300C	Loisirs - chute- a- blondeau	3,500	3,500	3,500		0	0.0
	Total EXPENSES	3,500	3,500	3,500		0	0.0

	Leisure - CAB Surplus/Deficit	-3,500	-3,500	-3,500		0	0.0

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From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1812 --> Leisure - SE							
5 --> EXPENSES							
1-5-1812-3000	Loisirs - st-eugene	10,000	10,000	10,000		0	0.0
	Total EXPENSES	10,000	10,000	10,000		0	0.0

	Leisure - SE Surplus/Deficit	-10,000	-10,000	-10,000		0	0.0

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1813	--> Leisure - Ste-Anne						
5	--> EXPENSES						
1-5-1813-3000	Loisirs - ste-anne	2,500	2,500	2,500		0	0.0
	Total EXPENSES	2,500	2,500	2,500		0	0.0

	Leisure - Ste-Anne Surplus/Deficit	-2,500	-2,500	-2,500		0	0.0

Financial Plan



From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1820 --> Recreation Programs (Rec Programs)							
4 --> REVENUES							
1-4-1820-1200	rec programs - canada conditional	1,500	1,500	1,250		250	-16.7
1-4-1820-1300	rec programs - revenues from othe	8,500	8,500	10,000		-1,500	17.6
Total REVENUES		10,000	10,000	11,250		1,250	12.5
5 --> EXPENSES							
1-5-1820-1000	Rec programs - salaries	1,500	1,500	1,200		-300	-20.0
1-5-1820-1010	Rec programs - benefits	270	270	350		80	29.6
1-5-1820-3000	Rec programs - material and suppl	1,000	1,000	1,000		0	0.0
1-5-1820-4000	Rec programs - contracted service	5,000	5,000	5,000		0	0.0
1-5-1820-5000	Rec programs - rent	0	1,000	1,000		0	0.0
1-5-1820-6000	Rec programs - external transfers	8,500	8,500	5,500		-3,000	-35.3
Total EXPENSES		16,270	17,270	14,050		-3,220	-18.6
eation Programs (Rec Programs) Surplus/Deficit		-6,270	-7,270	-2,800		4,470	-61.5

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1821	--> Community Center C A B						
5	--> EXPENSES						
1-5-1821-3000	Cab com. cen. - materials & supplie	7,800	7,800	7,800		0	0.0
	Total EXPENSES	7,800	7,800	7,800		0	0.0

	Community Center C A B Surplus/Deficit	-7,800	-7,800	-7,800		0	0.0

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1822	--> Community Center St-Eugene						
5	--> EXPENSES						
1-5-1822-3000	Com. cen. st-eug. - materials & sup	7,000	7,000	7,000		0	0.0
	Total EXPENSES	7,000	7,000	7,000		0	0.0

	Community Center St-Eugene Surplus/Deficit	-7,000	-7,000	-7,000		0	0.0

Financial Plan



From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1823	--> Centre D'Action						
5	--> EXPENSES						
1-5-1823-3000	Centre d'ac. - materials & supplies	7,800	7,800	7,800		0	0.0
	Total EXPENSES	7,800	7,800	7,800		0	0.0

	Centre D'Action Surplus/Deficit	-7,800	-7,800	-7,800		0	0.0

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1830	--> Wharf						
5	--> EXPENSES						
1-5-1830-100C	Wharf - salaries	0	500	500		0	0.0
1-5-1830-101C	Wharf - benefits	0	75	75		0	0.0
1-5-1830-400C	Wharf - contracted services	1,800	1,800	1,800		0	0.0
1-5-1830-740C	Wharf - unfinanced	6,212	0	0		0	0.0
1-5-1830-750C	Wharf - inter-departemental transfe	200	200	200		0	0.0
	Total EXPENSES	8,212	2,575	2,575		0	0.0
	Wharf Surplus/Deficit	-8,212	-2,575	-2,575		0	0.0

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From Category: 100

To Category: 9999

Variance : 2020 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1840	--> Recreation Facilities (Rec Facilities)						
4	--> REVENUES						
1-4-1840-160C	rec facilities - ontario grant for tanç	0	0	20,000		-20,000	0.0
1-4-1840-170C	rec facilities - canada grant for tanç	0	0	80,000		-80,000	0.0
	Total REVENUES	0	0	100,000		100,000	0.0
5	--> EXPENSES						
1-5-1840-100C	Rec facilities - salaries	2,000	2,000	2,000		0	0.0
1-5-1840-101C	Rec facilities - benefits	360	360	430		70	19.4
1-5-1840-200C	Rec facilities - principal payment or	25,165	22,000	0		-22,000	-100.0
1-5-1840-201C	Rec facilities - interest payment on	3,175	14,500	0		-14,500	-100.0
1-5-1840-300C	Rec facilities - material and supplie	6,000	6,000	4,000		-2,000	-33.3
1-5-1840-302C	Rec. facilities - insurance	12,000	12,000	12,500		500	4.2
1-5-1840-308C	Rec. facilities - repairs and mainter	3,000	3,000	3,000		0	0.0
1-5-1840-400C	Rec facilities - contracted services	5,000	5,000	5,000		0	0.0
1-5-1840-600C	Rec facilities - external transfers	525	0	0		0	0.0
1-5-1840-710C	Rec facilities - transfer to capital fu	0	0	100,000		100,000	0.0
1-5-1840-750C	Rec facilities - inter-departemental	3,825	4,350	4,350		0	0.0
	Total EXPENSES	61,050	69,210	131,280		62,070	89.7
	creation Facilities (Rec Facilities) Surplus/Deficit	-61,050	-69,210	-31,280		37,930	-54.8

Financial Plan



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Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1850 --> Libraries							
4 --> REVENUES							
1-4-1850-1100	libraries - ontario conditional grant	6,017	6,017	6,017		0	0.0
	Total REVENUES	6,017	6,017	6,017		0	0.0
5 --> EXPENSES							
1-5-1850-4000	Librairies - contracted services	18,850	17,500	17,500		0	0.0
	Total EXPENSES	18,850	17,500	17,500		0	0.0
	Libraries Surplus/Deficit	-12,833	-11,483	-11,483		0	0.0

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From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1860	--> Cultural Committees (Cultural)						
4	--> REVENUES						
1-4-1860-130C	cultural - revenues from other mur	1,500	0	0		0	0.0
	Total REVENUES	1,500	0	0		0	0.0
5 --> EXPENSES							
1-5-1860-100C	Cultural - salaries	5,000	4,000	4,000		0	0.0
1-5-1860-101C	Cultural - benefits	800	550	550		0	0.0
1-5-1860-300C	Cultural - material and supplies	500	500	500		0	0.0
1-5-1860-400C	Cultural - contracted services	0	500	500		0	0.0
1-5-1860-600C	Cultural - external transfers	5,200	1,400	1,400		0	0.0
	Total EXPENSES	11,500	6,950	6,950		0	0.0
	Cultural Committees (Cultural) Surplus/Deficit	-10,000	-6,950	-6,950		0	0.0

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From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1910 --> Planning and Zoning (Planning)							
4 --> REVENUES							
1-4-1910-141C	planning - user fees zoning fees	1,500	1,000	600		400	-40.0
1-4-1910-143C	planning - user fees minor varianc	500	600	600		0	0.0
1-4-1910-144C	planning - user fees land severanc	1,500	0	0		0	0.0
Total REVENUES		3,500	1,600	1,200		-400	-25.0
5 --> EXPENSES							
1-5-1910-300C	Planning - material and supplies	3,000	3,000	2,000		-1,000	-33.3
1-5-1910-400C	Planning - contracted services	27,000	5,000	5,000		0	0.0
Total EXPENSES		30,000	8,000	7,000		-1,000	-12.5
Planning and Zoning (Planning) Surplus/Deficit		-26,500	-6,400	-5,800		600	-9.4

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From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1920 --> Commercial and Industrial (Com and Ind)							
4 --> REVENUES							
1-4-1920-130C	com and ind - revenues from other	3,000	4,000	4,000		0	0.0
1-4-1920-140C	com and ind - user fees and servic	500	500	500		0	0.0
Total REVENUES		3,500	4,500	4,500		0	0.0
5 --> EXPENSES							
1-5-1920-200C	Com and ind - principal payment or	0	0	2,700		2,700	0.0
1-5-1920-201C	Com and ind - interest payment on	0	0	844		844	0.0
1-5-1920-300C	Com and ind - material and supplie	5,000	5,000	5,000		0	0.0
1-5-1920-400C	Com and ind - contracted services	0	15,000	15,000		0	0.0
Total EXPENSES		5,000	20,000	23,544		3,544	17.7
rcial and Industrial (Com and Ind) Surplus/Deficit		-1,500	-15,500	-19,044		-3,544	22.9

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From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1930 --> Agricultural / Reforestation (Agric and							
4 --> REVENUES							
1-4-1930-110C	agric and reforest - ontario conditic	16,550	18,500	18,500		0	0.0
1-4-1930-130C	agri. & ref. - rev. from other municipi	5,000	10,000	10,000		0	0.0
1-4-1930-140C	agri. & ref - user fees - municipal c	10,000	20,000	20,000		0	0.0
Total REVENUES		31,550	48,500	48,500		0	0.0
5 --> EXPENSES							
1-5-1930-300C	Agric and reforest - material and su	20,000	5,000	5,000		0	0.0
1-5-1930-400C	Agric and reforest - contracted ser	37,000	72,000	72,000		0	0.0
Total EXPENSES		57,000	77,000	77,000		0	0.0
ultural / Reforestation (Agric and Surplus/Deficit		-25,450	-28,500	-28,500		0	0.0

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From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
1940 --> Tile Drainage Loans (Tile Drain)							
4 --> REVENUES							
1-4-1940-140C	tile drain - user fees - tile drainage	44,225	44,225	44,225		0	0.0
Total REVENUES		44,225	44,225	44,225		0	0.0
5 --> EXPENSES							
1-5-1940-200C	Tile drain - principal payment on loa	31,842	31,842	35,000		3,158	9.9
1-5-1940-201C	Tile drain - interest payment on lon	12,383	12,383	9,225		-3,158	-25.5
Total EXPENSES		44,225	44,225	44,225		0	0.0
Tile Drainage Loans (Tile Drain) Surplus/Deficit		0	0	0		0	0.0

Financial Plan



From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
3000	--> Licences and permits						
4	--> REVENUES						
1-4-3000-300C	Licenses and permits - marriage	1,200	1,200	2,200		-1,000	83.3
1-4-3000-301C	Licenses and permits - dog	4,000	4,650	4,000		650	-14.0
1-4-3000-302C	Licenses and permits - entrance w:	200	200	200		0	0.0
1-4-3000-304C	Licenses and permits - lottery	300	300	300		0	0.0
1-4-3000-305C	Licenses & permits - garage sales	150	150	150		0	0.0
	Total REVENUES	5,850	6,500	6,850		350	5.4
	Licences and permits Surplus/Deficit	5,850	6,500	6,850		350	5.4

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
3100	--> Rents, Concessions and Franchises						
4	--> REVENUES						
1-4-3100-3100	Rent recycling garage	20,000	20,000	20,000		0	0.0
	Total REVENUES	20,000	20,000	20,000		0	0.0

	nts, Concessions and Franchises Surplus/Deficit	20,000	20,000	20,000		0	0.0

Financial Plan



From Category: 100 To Category: 9999

Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget

2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
3200 --> Penalties and Interest on Taxes							
4 --> REVENUES							
1-4-3200-320C	Penalties on current taxes	50,000	55,000	55,000		0	0.0
1-4-3200-321C	Penalties on tax arrears	100,000	90,000	90,000		0	0.0
	Total REVENUES	150,000	145,000	145,000		0	0.0

	Penalties and Interest on Taxes Surplus/Deficit	150,000	145,000	145,000		0	0.0

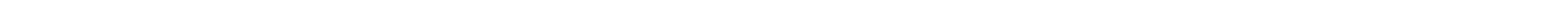
Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
3300	--> Investment Income						
	Investment Income Surplus/Deficit	0	0	0		0	0.0



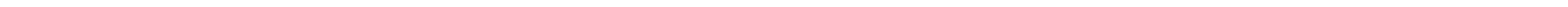
Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
3400	--> Interest on Reserve Funds						
	Interest on Reserve Funds Surplus/Deficit	0	0	0		0	0.0



Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
3500	--> Gain/Loss on Sale of Tangible Capital As						
	ss on Sale of Tangible Capital As Surplus/Deficit	0	0	0		0	0.0

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
3600	--> Donations						
	Donations Surplus/Deficit	0	0	0		0	0.0

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
3700	--> Donated Tangible Capital Assets						
Donated Tangible Capital Assets Surplus/Deficit		0	0	0		0	0.0

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
3800	--> Sales of Publications, Equipments, Etc.						
	of Publications, Equipments, Etc. Surplus/Deficit	0	0	0		0	0.0

Financial Plan



From Category: 100 To Category: 9999
 Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2020 Final Budget
 2021 Final Budget

Account Code	Account Description	2019 Final Budget	2020 Final Budget	2021 Final Budget	\$	Variance	%
OPERATING FUND							
9999 --> MISSING							
	MISSING Surplus/Deficit	0	0	0		0	0.0
<hr style="border-top: 1px dashed black;"/>							
	Report Total -->	-5,263,142	-5,551,926	-5,562,720	0	0	0
					0	10,794	-0.2
					0	0	0
					0	0	0